



October 21, 2011

To: Columbia Association Board of Directors
 Advisory Committee Chairpersons
 Village Board Chairs
 Village Managers
 Members of the Press
 CA Management

From: Michael Cornell, Board Chair

The Columbia Association Board of Directors Meeting will be held on Thursday, October 27, 2011 at 7:30 p.m. at the Columbia Association Building, 10221 Wincopin Circle, Columbia, MD 21044.

AGENDA

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| 1. Call to Order | 1 min. |
| 2. Board Monitoring Form Reminder – To be Completed Electronically | 2 min. |
| 3. Announcement of Closed/Special Meetings Held/To Be Held | 1 min. |
| 4. Approval of Agenda | 1 min. |
| 5. Approval of Minutes Mar. 31, 2011 Sept. 22, 2011 Oct. 13, 2011 | 5 min. |
| 6. Resident Speakout | TBD |
| 7. Chairman’s Remarks | 3 min. |
| 8. President’s Report – See written report | |
| 9. Recommendations for Board Action | 10 min. |
| (a) Consent Agenda – None | |
| (b) Other Recommendations for Action | |
| 1. Approval of Planning and Strategy Committee Recommendations for Major Capital Projects And New Operating Initiatives
<i>(Tentative-Pending outcome of October 27, 2011 Work Session)</i> | <i>(10 min.)</i> |
| 10. Committee Agendas | |
| (a) External Relations Committee | 52 min. |
| 1. Discussion | |
| (a) Presentation – Sister Cities Program | <i>(20 min.)</i> |
| (b) Transparency Policy (Carried over from September 22) | <i>(20 min.)</i> |
| (c) Approval of follow-up letter to the State Highway Administration regarding Route 29 Widening | <i>(5 min.)</i> |
| (d) Committee Tracking Form | <i>(2 min.)</i> |
| 2. Chair’s Report | <i>(5 min.)</i> |

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| (b) Strategic Implementation Committee | 65 min. |
| 1. Discussion | |
| (a) Information Technology Advisory Committee Charge (2 nd Reading) (Carried over from September 22) | (10 min.) |
| (b) Watershed Program Update | (10 min.) |
| (c) Lake Dredging Update | (10 min.) |
| (d) Dashboard Indicators for Relational and Societal Footprints (2 nd Discussion) | (10 min.) |
| (e) Discussion of Service Reductions Protocol | (20 min.) |
| (f) Committee Tracking Form | (2 min.) |
| 2. Chair's Report | (5 min.) |
| (c) Planning and Strategy Committee | 35 min. |
| 1. Results from the Public Process for the Aquatics Master Plan- Report from Jane Dembner | (30 min.) |
| 2. Chair's Report | (5 min.) |
| (d) Board Operations Committee | 5 min. |
| 1. Chair's Report | |
| 11. Non-Strategic Issues for Board Consideration | 2 min. |
| 12. Tracking Forms | 5 min. |
| (a) Tracking Form for Board Requests | |
| (b) Tracking Form for Resident Requests | |
| 13. Talking Points | 2 min. |
| 14. Adjournment – No Later than 11:00 p.m. (Expected Ending Time: Approximately 10:45 p.m.) | |

Next Board Meeting: Thursday, November 10, 2011

ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 OR TDD 410-715-3129 TWO DAYS IN ADVANCE OF THE MEETING.