



December 16, 2011

To: Columbia Association Board of Directors
Advisory Committee Chairpersons
Village Board Chairs
Village Managers
Members of the Press
CA Management

From: Michael Cornell, Board Chair

The Columbia Association Board of Directors Meeting will be held on Thursday, December 22, 2011 at 7:30 p.m. at the Columbia Association Building, 10221 Wincopin Circle, Columbia, MD 21044.

AGENDA

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| 1. Call to Order | 1 min. |
| 2. Board Monitoring Form Reminder – To be Completed Electronically | 2 min. |
| 3. Announcement of Closed/Special Meetings Held/To Be Held | 1 min. |
| 4. Approval of Agenda | 1 min. |
| 5. Approval of Minutes December 8, 2011 | 2 min. |
| 6. Resident Speakout | TBD |
| 7. Chairman's Remarks | 3 min. |
| 8. President's Report – See written report | |
| 9. Recommendations for Board Action | |
| (a) Consent Agenda - None | |
| (b) Other Recommendations for Action | 34 min. |
| 1. Accept and File FY 12 2 nd Quarter Financial Statements | <i>(2 min.)</i> |
| 2. Accept and File FY 12 2 nd Quarter Board Report | <i>(2 min.)</i> |
| 3. Approve Proposed Senior Discounts | <i>(15 min.)</i> |
| 4. Approve Policy Statements related to Memberships and Fees | <i>(15 min.)</i> |
| 10. Committee Agendas | |
| (a) Strategic Implementation Committee | 105 min. |
| 1. Discussion | |
| (a) Dashboard Metrics for Relational and Societal Footprints
(2 nd Reading) (Carried over from 10-27-11 and 11-22-11) | <i>(30 min.)</i> |
| (b) Service Reduction Protocol (1 st Reading) (Carried over from
11-22-11) | <i>(15 min.)</i> |
| (c) Presentation – Older Adult Programs and Services | <i>(30 min.)</i> |
| (d) Project Reporting Tool | <i>(20 min.)</i> |
| (e) Committee Tracking Form | <i>(5 min.)</i> |
| 2. Chair's Report | <i>(5 min.)</i> |

- (b) External Relations Committee **40 min.**
 - 1. Discussion
 - (a) "Meet and Greet" the H. Chambers Company *(30 min.)*
 - (b) Committee Tracking Form *(5 min.)*
 - 2. Chair's Report *(5 min.)*
- (c) Planning and Strategy Committee
 - 1. Chair's Report 5 min.
- (d) Board Operations Committee
 - 1. Chair's Report 5 min.
- 11. Tracking Forms 5 min.
 - (a) Tracking Form for Board Requests
 - (b) Tracking Form for Resident Requests
- 12. Talking Points 2 min.
- 13. Adjournment – No Later than 11:00 p.m. (Expected Ending Time: Approximately 11:00 p.m.)

Next Board Meeting: Thursday, January 12, 2012

ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 AT LEAST TWO DAYS IN ADVANCE OF THE MEETING.