



September 4, 2015

To: Columbia Association Board of Directors
Advisory Committee Chairpersons
Village Board Chairs
Village Managers
Members of the Press
CA Management

From: Jeanne N. Ketley, Board Chairperson

The Columbia Association Board of Directors Meeting will be held on Thursday, September 10, 2015 at 7:30 p.m. at Columbia Association Headquarters, 6310 Hillside Court , Columbia, MD 21046.

AGENDA

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| 1. Call to Order (Announce Directors/Staff in Attendance) | 1 min. |
| 2. Announcement of Closed/Special Meetings Held/To Be Held | 1 min. |
| 3. Approval of Agenda | 1 min. |
| 4. Disclosure of Conflicts of Interest | 1 min. |
| 5. Resident Speakout | |
| 6. Approval of Minutes July 23, 2015 | 2 min. |
| 7. Chairperson's Remarks | 3 min. |
| 8. President's Remarks; Follow-Up Questions from the Board Members | 10 min. |
| 9. Committee Chairs' Remarks | 10 min. |
| (a) Board Operations Committee | |
| (b) External Relations Committee | |
| (c) Planning and Strategy Committee | |
| (d) Strategic Implementation Committee | |
| (e) CA Representatives to the Inner Arbor Trust Board of Directors | |
| 10. Special Topics and Presentations | |
| (a) Presentation by Club Intel – Recommendations and Ideas – Memberships, Structure, Pricing | 60 min. |
| (b) Questions and Answers from Club Intel Presentation | 45 min. |
| 11. Committee Agendas | |
| (a) Planning and Strategy Committee | 2 min. |
| 1. Discussion | |
| (a) Committee Tracking Form | |
| (b) External Relations Committee | 30 min. |
| 1. Discussion | |
| (a) Policy on Sponsorships | |
| (c) Audit Committee Briefing – IRS Form 990 – FY 2015 | 30 min. |

12. Recommendations for Board Action
 - (a) Consent Agenda - None
 - (b) Recommendations for Board Action **5 min.**
 1. *Approval of the IRS Forms 990 and 990T [pending discussion by the Audit Committee – See item 11(c)]*
13. Tracking Forms **5 min.**
 - (a) Tracking Form for Board Requests
 - (b) Tracking Form for Resident Requests
14. Talking Points **2 min.**
15. Adjournment – No Later than 11:00 p.m. (Projected Ending Time: Approximately 10:50 p.m.)

Next Board Meeting: September 24, 2015

At CA's New Headquarters Building
6310 Hillside Court, Columbia, MD 21046

ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 AT LEAST THREE DAYS IN ADVANCE OF THE MEETING.

CA Mission Statement

Working every day in hundreds of ways to make Columbia an even better place to live, work, and play.

CA Vision Statement

Making Columbia the community of choice today and for generations to come.