



January 12, 2016

To: Columbia Association Board of Directors
Advisory Committee Chairpersons
Village Board Chairs
Village Managers
Members of the Press
CA Management

From: Andrew C. Stack, Board Chairman

The Columbia Association Board of Directors Meeting will be held on Thursday, January 14, 2016 at 7:00 p.m. at the Columbia Association Building, 6310 Hillside Court, Columbia, MD 21046.

AGENDA

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| 1. Call to Order (Announce Directors/Staff in Attendance) | 1 min. |
| 2. Vote to Hold a Closed Meeting of the CA Board of Directors | 1 min. |
| 3. Closed Meeting of the CA Board of Directors | 30 min. |
| 4. Announcement of Closed/Special Meetings Held/To Be Held | 1 min. |
| 5. Approval of Agenda for Open Board of Directors Meeting | 1 min. |
| 6. Disclosure of Conflicts of Interest | 1 min. |
| 7. Resident Speakout | |
| 8. Approval of Minutes December 10, 2015 | 2 min. |
| 9. Chairman's Remarks | 3 min. |
| 10. President's Remarks; Follow-Up Questions from the Board Members | 10 min. |
| 11. Committee Chairs' Remarks | 10 min. |
| (a) Board Operations Committee | |
| (b) External Relations Committee | |
| (c) Planning and Strategy Committee | |
| (d) Strategic Implementation Committee | |
| (e) CA Representatives to the Inner Arbor Trust Board of Directors | |
| 12. Special Topics and Presentations - None | |
| 13. Committee Agendas | |
| (a) Strategic Implementation Committee | 20 min. |
| 1. Discussion | |
| (a) Land Swap – Columbia Association and HRD – Tennis Facility | |
| (b) Planning and Strategy Committee | 90 min. |
| 1. Discussion | |
| (a) PSC hosts Board work session on the Proposed Draft FY 17 and Conditional FY 18 Budgets | |
| (b) Beginning the Strategy Making Process for the CA Board of Directors | |
| (c) Committee Tracking Form | |

- 14. Recommendations for Board Action **20 min.**
 - (a) Consent Agenda – None
 - (b) Recommendations for Action
 - 1. Approval of Sister City Relationship with Cap-Haitien, Haiti
 - 2. Approval of Proposed Orientation and Organizational Schedule for FY 17
 - 3. Approval of the Guidelines for CA Board Members Serving as Representatives on the Inner Arbor Trust Board of Directors
- 15. Tracking Forms **5 min.**
 - (a) Tracking Form for Board Requests
 - (b) Tracking Form for Resident Requests
- 16. Talking Points **2 min.**
- 17. Adjournment – Anticipated Ending Time: Approximately 11:00 p.m.

Upcoming Board-Related Meetings:

**January 21, 2016–Public Budget Forum-Proposed Draft FY 17 & Conditional FY 18 Budgets
January 28, 2016 – Board of Directors Meeting**

ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 AT LEAST THREE DAYS IN ADVANCE OF THE MEETING.

CA Mission Statement

Working every day in hundreds of ways to make Columbia an even better place to live, work, and play.

CA Vision Statement

Making Columbia the community of choice today and for generations to come.