

<sup>n/m</sup>  
J. C. Library

August 5, 1964

TO: Willard G. Rouse  
CC: William E. Finley  
Wm. Funnell Hall  
Morton Hoppenfeld  
FROM: James W. Rouse

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Re: Howard County Library And  
Hospital Contributions

You were right in raising the point about the desirability of hospital and library contributions. It is clearly desirable for this kind of thing to emerge from the community - but emerge from the community it must. We cannot, as developers, (except in the most subtle way) stimulate contribution campaigns to provide facilities that will help us develop the property. We should not take over from the community functions which they would normally be expected to fulfill for themselves. On the other hand, we should try to find a way to fill the gaps in facilities that communities frequently cannot provide for themselves. To find the line between these two positions will always be difficult, and its difficulties will be increased by the fact that we are building in 15 years a community that normally would unfold over 150 years.

You are right in raising a storm signal about our developing a paternalism on the part of the developer or whatever community service district we may establish. We must continue to thoughtfully find how we can use our leadership to bring about the best possible environment for the people in our new community without sapping their initiative and becoming the "Great White Father" of the community. This will always be a tough job, and it will be particularly difficult in the first five years.

James W. Rouse