



October 20, 2017

To: Members of the Columbia Association Board of Directors  
Milton W. Matthews, President/CEO

From: Susan Krabbe, Vice President/CFO

Cc: Dan Burns, Director of Sport and Fitness  
Norma Heim, Director of Communications and Marketing  
Dennis Matthey, Director of Open Space and Facility Services  
Michelle Miller, Director of Community Services

Subject: CA Board Budget Direction for October 26 Board Meeting

At the two budget direction work sessions (October 12 and October 19, 2017), the Board of Directors provided input via straw votes to CA staff regarding Category I and Category II capital projects and new operating initiatives that the Board wants included in the Proposed FY 19 and Conditional FY 20 budgets. The Board will actually vote on these items at their October 26, 2017 Board meeting.

Attached are summaries of the new operating initiatives, Category I capital projects and Category II capital projects, as amended by the Board via straw votes on October 19. The FY 2019 – FY 2020 Pre-Budget Binder includes supporting documents for these items.

To access the binder information on line, go to <http://www.columbiaassociation.org>; select About Us; Financials; Budget; FY 2019 – FY 2020 Budget Material; then select FY 2019 – FY 2020 Pre-Budget Work Session from the list of reports posted.

If you have any questions, please let me know.