



September 6, 2019

To: Columbia Association Board of Directors  
(E-mail: [Board.Members.FY20@ColumbiaAssociation.org](mailto:Board.Members.FY20@ColumbiaAssociation.org))  
CA Management

From: Andrew C. Stack, Board Chair

**The Columbia Association Board of Directors Work Session will be held on Thursday, September 12, 2019 at 7:00 p.m. at Columbia Association headquarters, 6310 Hillside Court, Suite 100, Columbia, MD 21046.**

### AGENDA

	5 min.	Page Nos.
1. Call to Order		
(a) Announce Directors/Senior Staff Members in Attendance		
(b) Remind attendees that Work Sessions are not Recorded/Broadcast		
(c) Inquire if any Board members are attending remotely via phone		
2. Approval of Agenda	1 min.	
3. Resident Speakout		
<b>3 Minutes per Individual; 5 Minutes per Group; 1 Minute for Response to Questions</b>		
4. Work Session Topics	135 min.	
(a) First Budget Work Session – Opportunity for community stakeholders to provide input for consideration for the FY 2021 and FY 2022 draft budgets	(45 min.)	2
(b) Briefing on the Grants Process	(30 min.)	3
(c) Discussion of the Most Recent Development Tracker	(15 min.)	4 - 17
(d) Capital Projects and Open Space Updates	(15 min.)	18 - 33
(e) President/CEO's Draft Strategic Initiatives for FY 2020	(30 min.)	
5. Chairman's Remarks	3 min.	34 - 35
6. President's Remarks; Follow-Up Questions from the Board Members	10 min.	
7. Possible New Topics	5 min.	
8. Adjournment – Anticipated Ending Time: Approximately 10:00 p.m.		

### Next Board Meeting

Thursday, September 26, 2019 – 7:00 p.m.

**ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 AT LEAST THREE DAYS IN ADVANCE OF THE MEETING.**

### CA Mission Statement

Engage our diverse community, cultivate a unique sense of place, and enhance quality of life

### CA Vision Statement

CA creates and supports solutions to meet the evolving needs of a dynamic and inclusive community.