



October 13, 2020

To: Columbia Association Board of Directors
(E-mail: Board.Members.FY21@ColumbiaAssociation.org)
CA Management

From: Andrew C. Stack, Board Chair

The Columbia Association Board of Directors virtual Work Session will be held on Monday, October 19, 2020 at 7:00 p.m.

AGENDA

- | | 5 min. | Page Nos. |
|---|---------|-----------|
| 1. Call to Order | | |
| (a) Announce the procedures being used to conduct the virtual work session | | |
| (b) Roll Call to determine Directors/senior staff in attendance | | |
| (c) Announce that both audio and video of the work session are being broadcast. Anyone using the link on CA's website will be able to see and hear the proceedings. | | |
| 2. Approval of Agenda | 1 min. | |
| 3. Verbal Resident Speakout will be available to individuals who submitted the Resident Speakout form on CA's website by the specified due date. Residents may also send written comments to CA's Board of Directors at Board.Members.FY21@columbiaassociation.org . Please note that, due to time constraints, it may be necessary to limit the number of people at Verbal Resident Speakout. | | |
| 4. <i>From October 2020 through February 2021, CA's BOD and staff will be spending an extraordinary amount of time developing and finalizing a budget – revenue, operating expenses, and capital initiatives – for Fiscal Year 2022; a fiscal year that likely will represent the “first” 12-month period of a new operations (business) model for CA. The work session will focus on a detailed review of the component parts of the budget, including estimated fixed costs and other annual expenses.</i> | 90 min. | |
| (01) Transmittal Memo | | 2 – 4 |
| (02) Community Services Budget Information | | 5 – 17 |
| (03) Sport and Fitness Budget Information | | 18 – 33 |
| (04) Open Space and Facility Services Budget Information | | 34 - 42 |
| (05a) Village Community Associations Budget Information | | 43 - 47 |
| (05b) Neighborhood Centers Follow-Up Presentation-June 2019 | | 48 - 78 |
| 5. Adjournment – Anticipated Ending Time: Approximately 9:00 p.m. | | |

Next Scheduled Virtual Board Meeting and Budget Work Session
Thursday, October 22, 2020 – BOD Meeting – 7:00 p.m.
Thursday, October 29, 2020 – BOD Budget Work Session – 7:00 p.m.

CA Mission Statement

Engage our diverse community, cultivate a unique sense of place, and enhance quality of life

CA Vision Statement

CA creates and supports solutions to meet the evolving needs of a dynamic and inclusive community.